

# Direct Mail Fundraising

## Background

A national veterans organization<sup>1</sup> wishes to develop a data-mining model to improve the cost-effectiveness of their direct marketing campaign. The organization, with its in-house database of over 13 million donors, is one of the largest direct mail fundraisers in the United States.

According to their recent mailing records, the overall response rate is 5.1%. Out of those who responded (donated), the average donation is \$13.00. Each mailing, which includes a gift of personalized address labels and assortments of cards and envelopes, costs \$0.68 to produce and send. Using these facts, we take a sample of this data set to develop a classification model that can effectively capture donors so that the expected net profit is maximized. Weighted sampling is used, over-representing the responders so that the sample has equal numbers of donors and non-donors.

## Data

The file "Donor.xls" contains 3120 data points with 50% donors (TARGET\_B=1) and 50% non-donors (TARGET\_B=0), as well as a further 2000 data points for use as a test set (the test set contains more typical response rates). The descriptions for the data variables are as follows:

ZIP	Zipcode group (zipcodes were grouped into 5 groups; only 4 are needed for analysis since if a potential donor falls into none of the four he or she must be in the other group. Inclusion of all five variables would be redundant and cause some modeling techniques to fail. A "1" indicates the potential donor belongs to this zip group.) 00000-19999 => zip_1 20000-39999 => zip_2 40000-59999 => zip_3 60000-79999 => zip_4 80000-99999 => (omitted for above reason)
HOMEOWNER	1 = homeowner, 0 = not a homeowner
NUMCHLD	Number of children
INCOME	Household income
FEMALE	Gender indicator 0 = Male 1 = Female
WEALTH	Wealth Rating Wealth rating uses median family income and population statistics from each area to index relative wealth within each state The segments are denoted 0-9, with 9 being the highest wealth group and zero being the lowest. Each rating has a different meaning within each state.
HV	Average Home Value in potential donor's neighborhood in \$ hundreds
ICMED	Median Family Income in potential donor's neighborhood in \$ hundreds
ICAVG	Average Family Income in potential donor's neighborhood in hundreds

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<sup>1</sup> The name of the organization cannot be revealed for proprietary reasons.

IC15	Percent earning less than 15K in potential donor's neighborhood
NUMPROM	Lifetime number of promotions received to date
RAMNTALL	Dollar amount of lifetime gifts to date
MAXRAMNT	Dollar amount of largest gift to date
LASTGIFT	Dollar amount of most recent gift
TOTMONTHS	Number of months from last donation to July 1998 (the last time the case was updated)
TIMELAG	Number of months between first and second gift
AVGGIFT	Average dollar amount of gifts to date
TARGET_B	Target Variable: Binary Indicator for Response 1 = Donor 0 = Non-donor

### Step 1: Partitioning

Partition the first 3120 rows of the dataset into 60% training and 40% validation (set the seed to 12345), and retain the last 2000 rows as a test set. [This has already been done in the Donor.xls file.]

### Step 2: Model Building

#### (a) Selecting classification tool and parameters

Run the following classification tools on the data:

- Logistic Regression
- Classification Trees
- Neural Networks
- Nearest neighbors

Be sure to test different parameter values for each method. You may also want to run each method on a subset of the variables.

#### (b) Classification under asymmetric response and cost

What is the reasoning behind using weighted sampling to produce a training set with equal numbers of donors and non-donors? Why not use a simple random sample from the original dataset? (Hint: given the actual response rate of 5.1%, how do you think the classification models will behave under simple sampling)? In this case, is classification accuracy a good performance metric for our purposes of maximizing net profit? If not, how would you determine the best model? Please explain your reasoning.

#### (c) Calculate Net Profit

For each method, calculate the net profit for the validation set based on the actual response rate (5.1%). Again, the expected donation, given that they are donors, is \$13.00, and the total cost of each mailing is \$0.68. (Hint: to calculate estimated net profit, we will need to "undo" the effects of the weighted sampling, and calculate the net profit that would reflect the actual response distribution of 5.1% donors.)

#### (d) Best Model

From your answers in part (c), what do you think is the "best" model?

### Step 3: Testing

Using your "best" model from Step 2(d), which of the test data candidates do you predict as donors and non-donors? List them in descending order of probability of being a donor. Find the net profit using the probability cut-off identified for the validation sample.